



See www.thunderbird.edu/emba-europe for confirmed dates, courses and professors.

Sequence of individual courses may change. Dates below do not include travel to/from the program modules.

MODULES IN BLUE

Held in Geneva at The Graduate Institute's Villa Barton campus or Conference Center Varembe

in GOLD

International field seminars and two modules in Arizona, each shared with EMBA-Arizona cohort

MODULE DATES	COURSES	FACULTY	Credits	LOCATION
MODULE 1				
GENEVA				
September 28 - October 6, 2012	Program Orientation	Executive MBA Team		
	Global Political Economy (part 1)	Cedric Dupont	1.5	
	Financial Accounting & Analysis (part 1)	Graeme Rankine	1.5	
	Global Marketing Management (part 1)	Anne Stringfellow	1.5	
MODULE 2				
GENEVA				
December 1-9, 2012	Global Political Economy (part 2)	Cedric Dupont	1.5	
	Financial Accounting & Analysis (part 2)	Graeme Rankine	1.5	
	Global Marketing Management (part 2)	Sundaresan Ram	1.5	
	Personal Leadership Development	Christine Pearson	0.75	
MODULE 3				
ARIZONA, USA				
January 8-19, 2013	Cross Cultural Communications	Denis Leclerc	1.5	
	Competing Through People	Caren Siehl	1.5	
	Operations Management	Karen Brown	1.5	
	Project Management	Bill Youngdahl	1.5	
MODULE 4				
GENEVA				
March 9-16, 2013	Global Economics	Jean-Louis Arcand	1.5	
	Contemporary Business in Asia	Kishore Dash	1.5	
	Competitive Strategy	Andreas Schotter	1.5	
MODULE 5 – Field Seminar				
CHINA or RUSSIA				
April 21-27, 2013	Field Seminar in China	Schotter / Teagarden	1.5	(joint module with Arizona cohort)
	Field Seminar in Russia	Dale Davison		
MODULE 6				
GENEVA				
June 7-15, 2013	Financial Management (part 1)	Lena Booth	1.5	
	Contemporary Business in Latin America	Roy Nelson	1.5	
	Global Leadership	Christine Pearson	1.5	
	Personal Leadership Development	Christine Pearson	0.75	
MODULE 7				
GENEVA				
August 31 - September 7, 2013	Financial Management (part 2)	Lena Booth	1.5	
	Cross Cultural Negotiations	Denis Leclerc	1.5	
	Global Strategic Marketing	Sundaresan Ram	1.5	
MODULE 8 – Field Seminar				
BRAZIL or INDIA				
October 13-19, 2013	Field Seminar in Brazil	Roy Nelson	1.5	(joint module with Arizona cohort)
	Field Seminar in India	Kishore Dash		
MODULE 9				
GENEVA				
January 4-11, 2014	International Law/Dispute Resolution	Thomas Schultz	1.5	
	Global Finance	Arvind Singh	1.5	
	Contemporary Business in Europe	Cedric Dupont	1.5	
MODULE 10 – Field Seminar				
MIDDLE EAST				
February 16-22, 2014	Field Seminar in the Middle East	Nivien Saleh	1.5	(joint module with Arizona cohort)
MODULE 11				
GENEVA				
March 27 - April 5, 2014	Managerial Decision Making	Graeme Rankine	1.5	
	Global Strategy (part 1)	Andrew Inkpen	1.5	
	Entrepreneurship/Intrapreneurship	Steven Stralser	1.5	
	Global Business Ethics	Greg Unruh	1.0	
MODULE 12				
ARIZONA, USA				
May 7-15, 2014	Global Strategy (part 2)	Andrew Inkpen	1.5	(joint module with Arizona cohort)
	Global Business Simulation	Graeme Rankine	1.5	
	Leading and Managing Change	Caren Siehl	1.5	
May 16, 2014	Graduation Ceremony in Arizona		49	

Note: All dates and courses are subject to change; Dates listed are program dates and do not include travel days.

Executive MBA Europe IX Class Session Days

September '12	October '12	November '12	December '12	January '13
Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31
February '13	March '13	April '13	May '13	June '13
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July '13	August '13	September '13	October '13	November '13
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December '13	January '14	February '14	March '13	April '13
Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31	Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30
May '14	<div style="display: flex; justify-content: space-around; align-items: center;"> <div style="border: 1px solid black; padding: 5px; background-color: #e0f0ff;">Class days in Geneva (weekdays are in bold)</div> <div style="border: 1px solid black; padding: 5px; background-color: #fff9c4;">International modules</div> <div style="border: 1px solid black; padding: 5px; background-color: #c8e6c9;">Graduation Ceremony</div> </div>			
Su M Tu W Th F Sa 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31				

Color-coded days above are days when classes are being held. Days in bold are weekdays which will require time out of the office. These days are spread over three calendar years.

Travel: The dates listed on this calendar are exclusive of travel days required to/from Geneva or to the various international field seminar locations (students are responsible for arranging their own travel to and from all modules in the program).

Modules in Geneva: The Executive MBA Europe program is delivered in a series of compulsory, sequential modules. The majority are held in Geneva at either the Conference Center Varembe (CCV), near the United Nations, or at our partner institution, The Graduate Institute | Geneva (Villa Barton campus) on Lake Geneva. Both locations, within a 10-minute walk of each other, are easily accessible to city center hotels and restaurants. A typical module runs for eight days from Saturday to Saturday, with classes from 9:00 to 18:00. A typical class day includes two morning sessions and two afternoon sessions with coffee breaks and an hour break for lunch.

Modules Beyond Geneva: Modules in orange, above, include two visits to Thunderbird in Arizona and three Field Seminar programs. The international field seminar modules provide choices for study location abroad during Modules 5, 8 and 10. The field seminars provide an engaging immersion in local business culture, and include visits to local companies, guest speakers and cultural activities. Accommodation is included in tuition fees for modules outside of Geneva.

Two Cohorts, One Program: The Executive MBA Geneva program runs parallel to the Arizona-based program, allowing for several opportunities for the cohorts to meet, expanding the learning opportunities and international networks of both cohorts. This shared learning takes place during the international field seminars.